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ARCTIC NATURAL GAS IMPACT & IMPLICATIONS

Arctic Gas Symposium Houston, TX – November 30, 2001



Objective of the Presentation



"Provide Purvin & Gertz' views with respect to the fit of Alaskan gas given different market scenarios as well as discuss market impacts and implications."

Outline of the Presentation



- Objective of the Presentation
- Alaskan Gas Fit Given Different Market Views
- Market Impacts & Implications
- > Summary and Conclusions



ALASKAN GAS FIT GIVEN DIFFERENT MARKET VIEWS



Scenario Logic

Balanced Markets

- Economic Growth
- Large Resource
- Gas Competitiveness
- Technological Innovations
- Arctic Gas

Supply Constrained

- Limited Economic Resources (1)
- Strong Price Signal
- Develop Supply Alternatives
- Cost is Key
- More Arctic Gas

More Supply (1) ◀

Less Supply (1)

Note: (1) Refers to Lower 48 and Western Canadian sources of gas supply

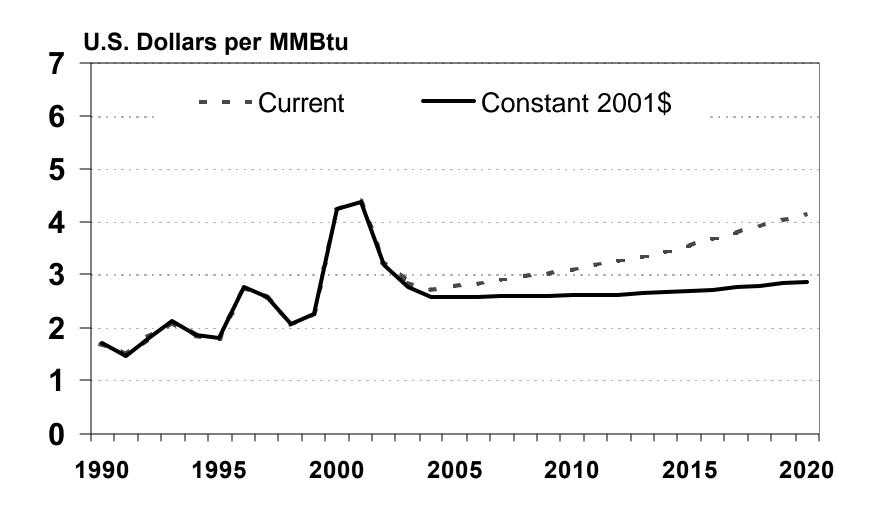


Balanced Markets - Scenario Logic

- ➤ A large resource base that can be developed economically keeps gas prices lower and competitive.
- ➤ Technological advances in the upstream sector mostly compensate for the impact of smaller supply targets in terms of cost but frontier gas (e.g. Alaska gas starts flowing in 2008) and LNG are still required.
- ➤ Competitive pricing (Henry Hub prices in the U.S. Gulf Coast below \$3.00 U.S./MMBtu in constant 2001\$) means that annual demand growth rates are in the 2% range and supply responds to this lower price track, i.e., we obtain "balanced markets" at these prices.
- The Balanced Markets Scenario represents Purvin & Gertz' most current market outlook.

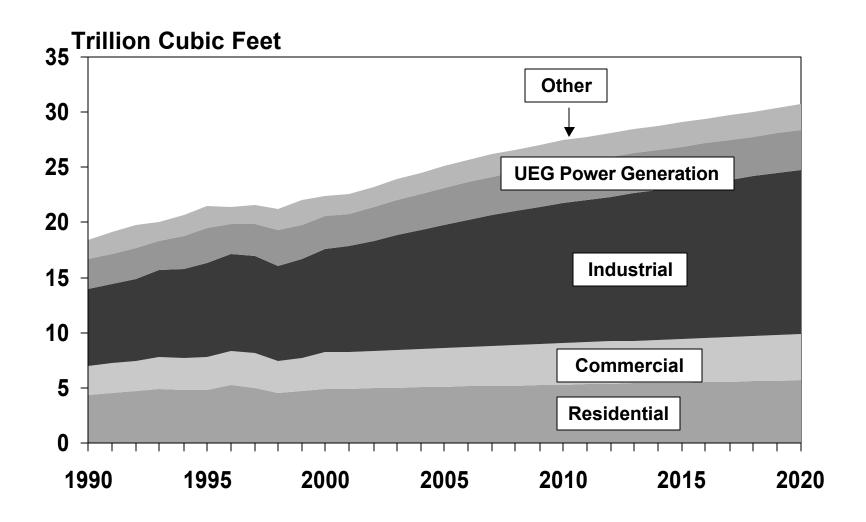


Henry Hub Natural Gas Pricing



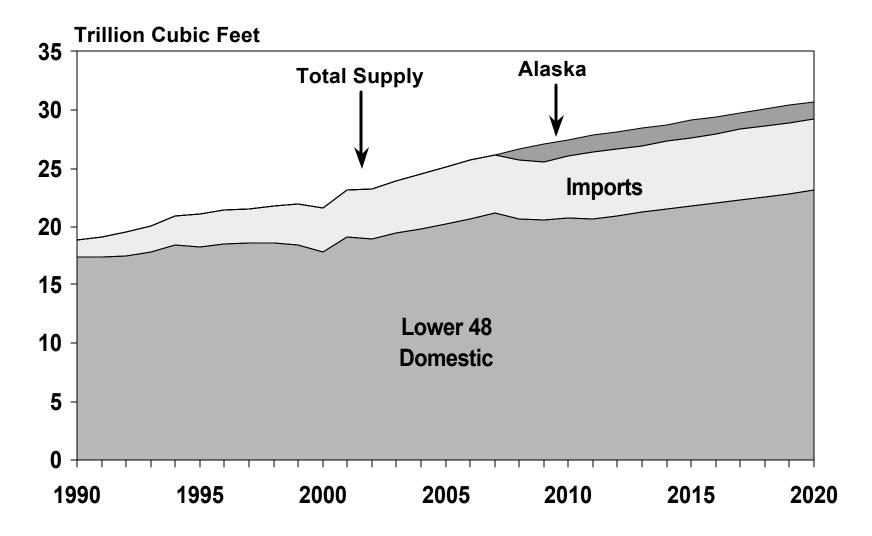


Lower 48 Natural Gas Consumption



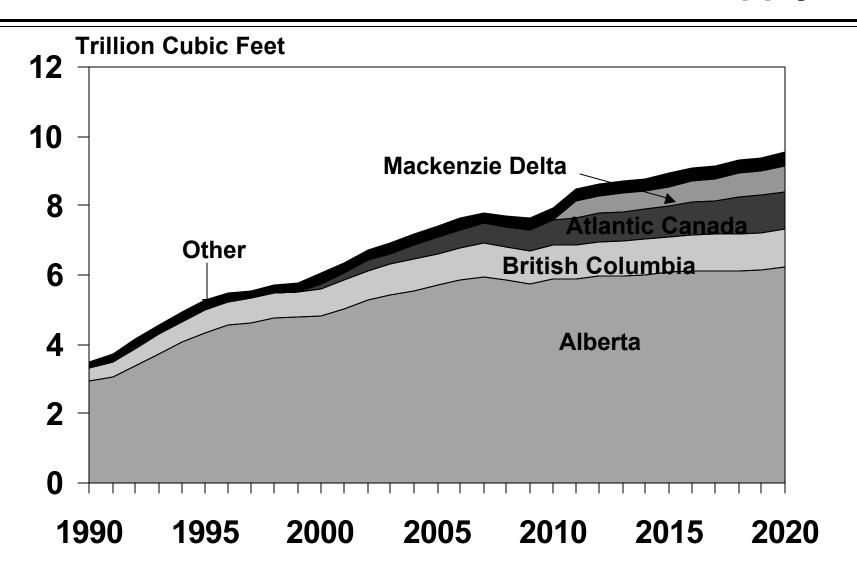


Lower 48 Natural Gas Supply Mostly from Domestic Lower 48 but Imports Capture Larger Share and Eventually Arctic Gas Flows....





Balanced Markets Scenario: Canada Gas Supply



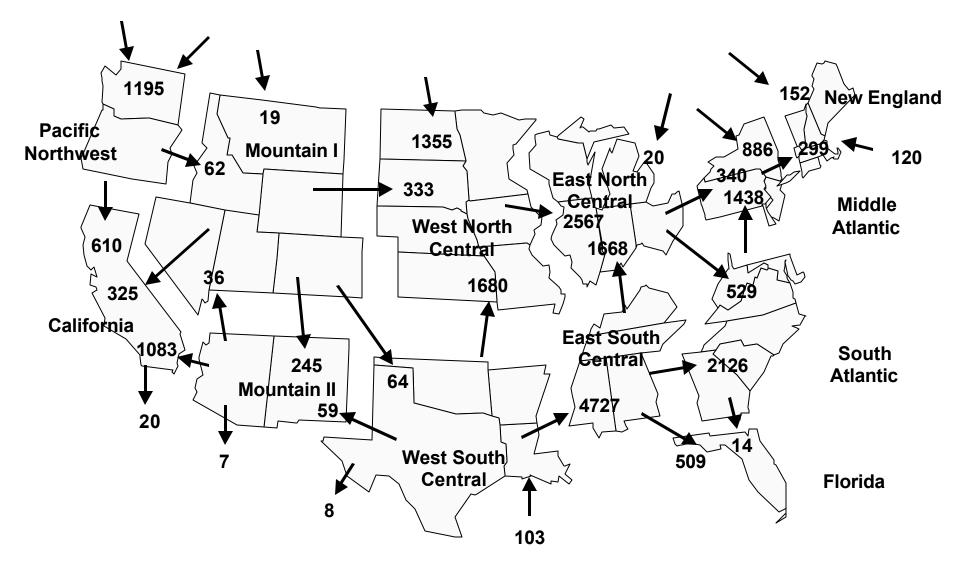


Important Big Picture U.S. Interregional Gas Flow Changes Expected in the Future...

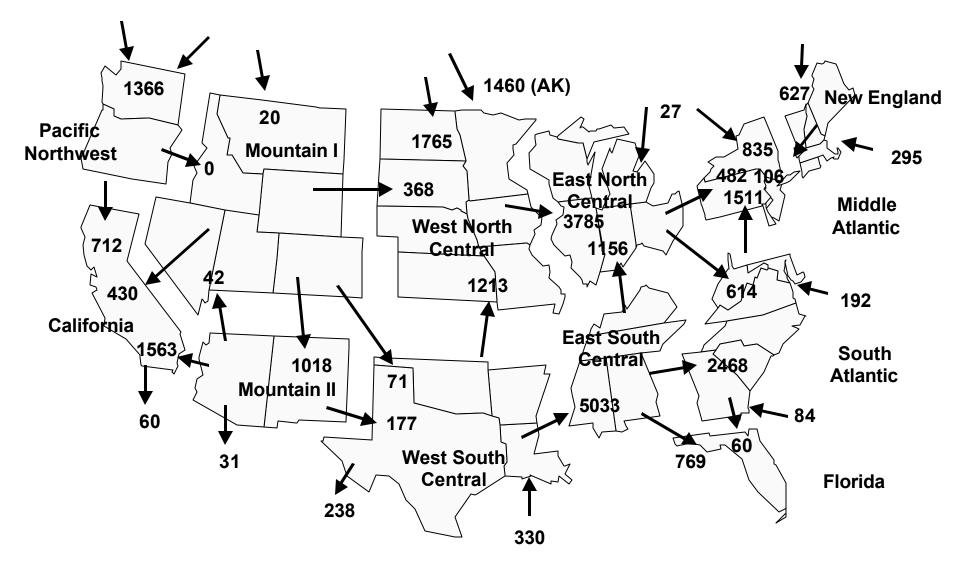
- ➤ Arctic gas flows will likely reach traditional markets for Western Canadian gas. Alaska gas starts in 2008 and Mackenzie Delta gas starts in 2011. Not only economics but politics drive Arctic gas.
- ➢ Increasing Western Canadian gas flows to U.S. Midwest reduce potential flows from the Gulf Coast to that region.
- ➤ Flows of Mountain region gas mostly go to the increasing California market either directly or through West South Central; points further east are also reached mostly through West South Central.
- ➤ Incremental increases in Gulf Coast gas flow to Mexico, supply internal Gulf Coast growth, and flow up the Eastern Seaboard.
- Gulf Coast and Western Canadian flows to the U.S. Northeast are impacted by competition from Atlantic Canada.
- Increasing LNG but it remains a niche supply.



Lower 48 Natural Gas Flow Patterns: 2000 (estimate) BCF



Lower 48 Natural Gas Flow Patterns: 2010 BCF



Supply Constrained - Scenario Logic

- The resource base in the Lower 48 and Western Canada is not as economic to develop and contribute less to overall gas supply (hence the term "supply constrained").
- Incremental sources of supply are required; namely, more Arctic and other frontier gas as well as more LNG.
- ➤ Prices are higher (Henry Hub prices greater than \$3.50 U.S. MMBtu in constant 2001\$) to attract these new sources of supply but the higher prices reduce competitiveness and demand is lower. Arctic gas development can now support higher costs and fiscal concessions are not required.
- Purvin & Gertz has developed this less likely scenario to reflect the views of several industry participants who hold a more pessimistic outlook with respect to gas supply from existing producing basins.

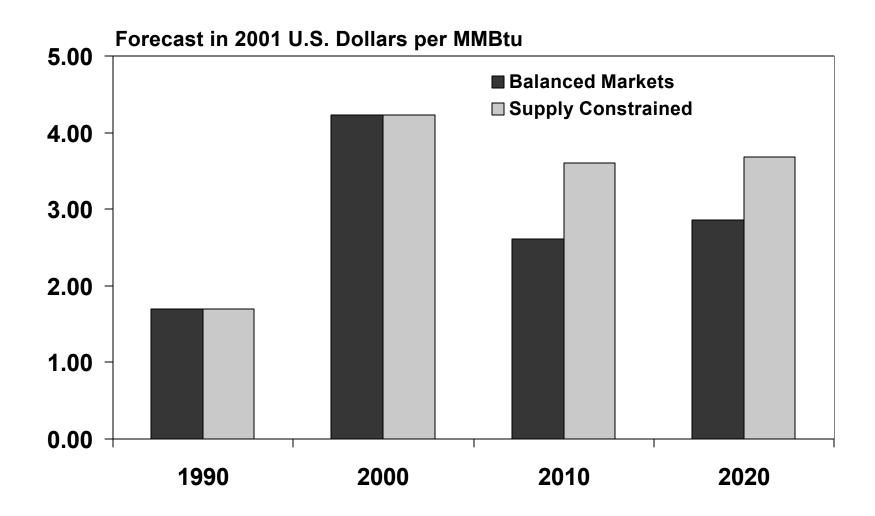


The Resource Base is not as Economic to Develop and Gas Prices are Higher...

- ➤ Real prices rise substantially compared to 1990s average reaching over \$3.50 U.S./MMBtu in constant 2001 \$ at Henry Hub.
- ➤ As opposed to the Balanced Market Scenario, prices remain above \$3.00 in the medium term.
- ➤ The "backstop" price for the continental natural gas market is LNG imports and clean-coal technologies.
- Arctic gas is more economic at these prices.
- ➤ Lower 48 gas production still represents the majority of the Lower 48 supply, but greater Alaska gas flows (6 BCF/D vs 4 BCF/D), higher LNG imports and Atlantic Canada gas are required compared to the Balanced Markets Scenario.

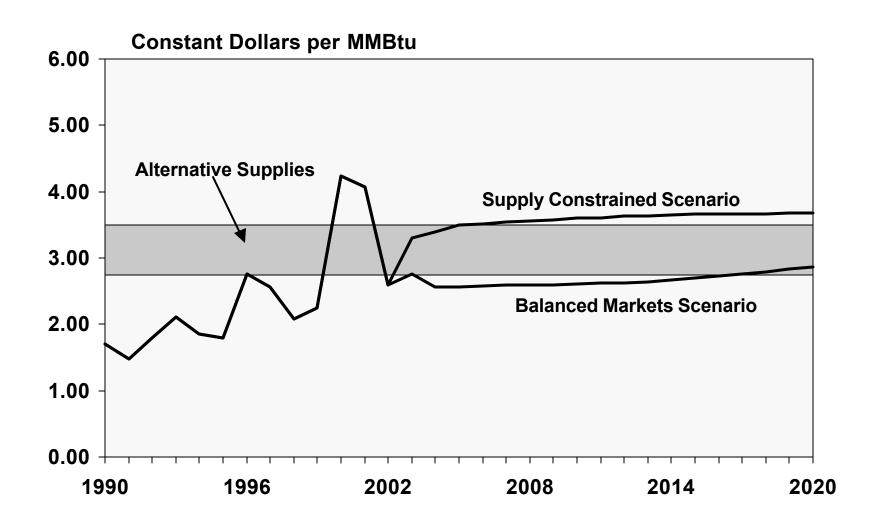


Balanced Markets vs Supply Constrained Scenarios: Henry Hub Pricing



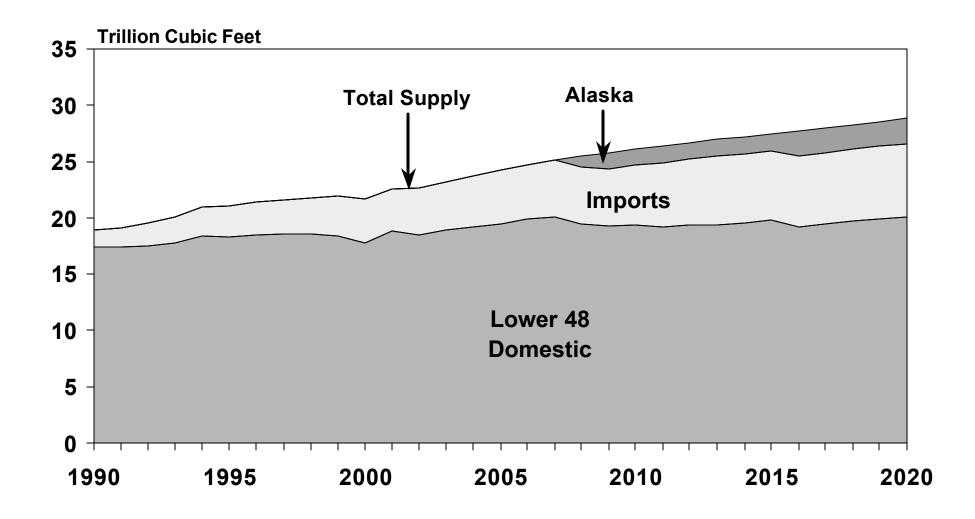


Alternative Supply Economics



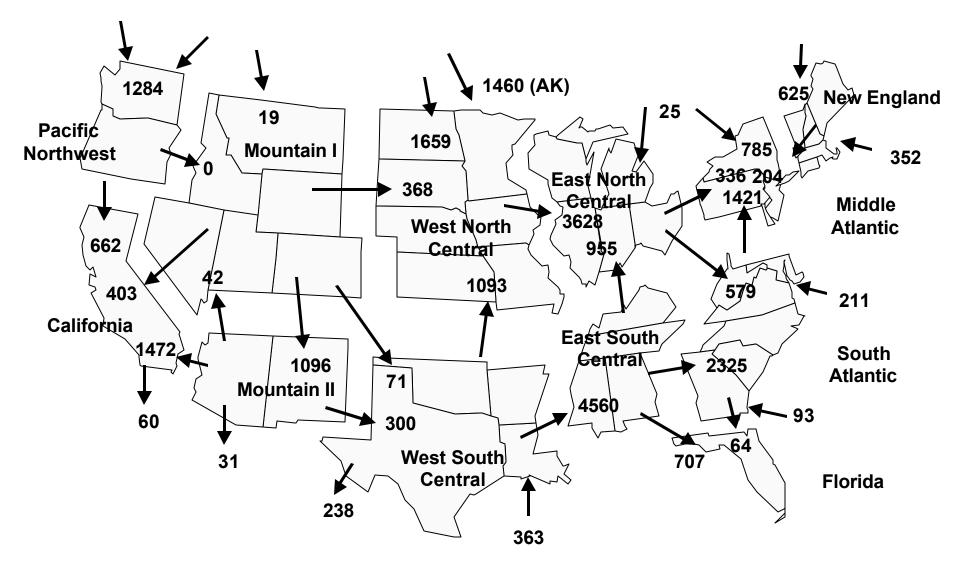


Lower 48 Natural Gas Supply is Less and More Alaska Gas and LNG Required...





Supply Constrained Scenario Lower 48 Natural Gas Flow Patterns: 2010 BCF



MARKET IMPACTS & IMPLICATIONS



Arctic Gas Implications for Stakeholders

- Market implications for industry participants from flowing a large new increment of natural gas from the Arctic into the North American gas grid are an important strategic consideration.
- For example, Arctic producer groups on both sides of the U.S./Canada border would definitely have an interest on the market impacts and infrastructure implications of an Alaska Highway or an Over-The-Top natural gas pipeline.
- Producers in other regions would also have an interest in the market impacts of the Arctic gas flows and take-away pipeline capacity out of Western Canada.
- Other commercial interests such as pipeline project developers and project suppliers of goods and services would have an interest.
- ➤ Large energy users would have an interest with respect to the cost and availability of feedstock and energy for their plants.



Arctic Gas Implications for Stakeholders (Cont'd)

- ➤ The U.S. Government and various state jurisdictions (e.g. Alaska) would have a strong interest in Arctic gas development.
- ➤ The Governments of Canada, Alberta, British Columbia, the Yukon and the Northwest Territories would also have an interest.
- ➤ Local northern communities, First Nations, regulatory bodies, environmental groups, landowners, small endusers are also stakeholders.
- ➤ The above are loosely defined as the stakeholders but we will focus on a producer perspective.



Producer Perspective

- ➤ Major producing companies in any given area rightfully believe that pipeline projects are driven by their upstream developments.
- ➤ Other producers in the area or along the likely pipeline corridor want to ensure that pipeline capacity built for the major area players will also allow for their production to reach market.
- ➤ Potential Arctic gas producers currently see gas demand growth, concern over future conventional natural gas supply, the promising Arctic gas resource potential, technology innovations and cost reductions for Arctic projects, and recent gas price strength as the principal drivers for development.



Producer Perspective (Cont'd)

- ➤ The primary objective of the major Prudhoe Bay producers on Alaska's North Slope (ExxonMobil, BP, ConocoPhillips) is similar to the Mackenzie Delta producers, namely, economically and profitability develop the currently stranded gas assets in their region.
- ➤ The greatest economic risks for Arctic gas projects revolve around market price and project costs.
- One of the producers' key indicators of the economics of an Arctic project is their netback calculation from the market price minus all the costs to the wellhead. The netback must then cover all of their wellhead costs including a reasonable return.



Producer Perspective (Cont'd)

- Arctic gas projects are competing for scarce corporate funds and the projects must be sufficiently economic to attract those funds. If project costs are too high or market prices are too low, then there won't be project. No project means no benefits from Arctic gas development. Alaska politicians haven't figured this out yet!
- ➤ Pipeline costs are an important component in the producer netback calculation, especially given the vast distances to market of these currently stranded gas assets. Hence producer interest in reducing these costs as much as possible.
- Arctic gas and non-Arctic gas producers will see major price impacts.
- For example, large Alaska gas flows in 2008 could temporarily depress prices, which would reduce drilling activities. Given natural decline rates, production would decrease. The markets would re-equilibrate, prices would increase and production levels would then be restored within a few years. It is to the advantage Arctic gas producers to improve the market fit to reduce impacts on their own non-Arctic assets.



Alaska Gas Flows in Context (Cont'd)

Relative Size of 4 BCF/D in 2008 Compared to Incremental Growth

- ➤ Equivalent to 3 years of demand growth in the Lower 48 (1.3 BCF/D each year)
- ➤ Or, equivalent to 7 years of demand growth in Canada's traditional export markets (West Coast and Northern Tier states)
- Over 15 years worth of incremental production out of Western Canada over forecast period
- ➤ Represents nearly all incremental growth in Lower 48 gas imports over the next 20 years (4 versus 4.5 BCF/D)



Market Impacts – Alaska Gas Flows

- ➤ 4 BCF/D from Alaska has the potential to cause severe market dislocations
- Mitigating measures would likely by undertaken to encourage the development of major incremental markets
- Exact impacts depend more on market fit than sheer size
- Prices are reduced for a few years
- Activity is reduced in currently producing basins until new balance achieved



Market Impacts – Alaska Gas Flows (Cont'd)

- ➤ Additional pipeline capacity required within Western Canada as well as takeaway capacity toward Midwest, and/or California and/or U.S. Northeast and/or Central Canada
- ➤ Temporary underutilization of existing intra-Western Canada pipeline capacity
- > Likely shippers will be producers, marketers, and electricity generators



Increasing the Market Fit

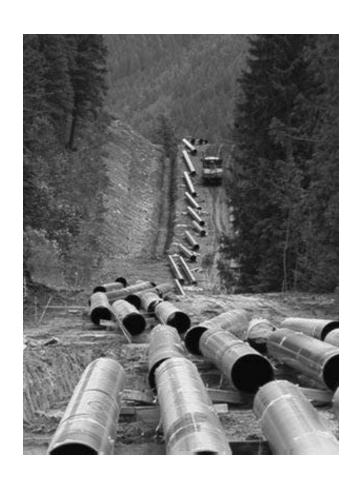
- Lack of integrated approach partly explains severity and multiple year impacts of Alaska Case
- Even more dramatic regional impacts if Arctic pipeline ends in WCSB
- Alignment with ex-basin take-away capacity somewhat alleviate impacts and improves overall market fit
- Creating incremental demand (electricity, transportation) improves market fit
- ➤ The volumes of a standalone development of the Mackenzie Delta have a much better market fit



SUMMARY AND CONCLUSIONS



Summary and Conclusions



- Strong gas demand growth will be satisfied by conventional and increasingly by frontier supply
- Arctic gas is the next major increment of supply and will require major upstream investments
- Arctic gas pipelines and takeaway capacity out of Western Canada represent major business and investment opportunities but major risks exist



Summary and Conclusions (cont'd)



- Major implications for stakeholders
- Price impacts of major Arctic gas flows must be taken into account
- Partnership between industry and government required to develop Arctic gas
- Current market conditions and politics have probably delayed Alaska gas



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